

**Board of Health for
Lakelands Public Health
MEETING AGENDA
Wednesday, January 21, 2026, 4:00 – 6:30 p.m.
VIRTUAL**

1. Call to Order and Land Acknowledgement

2. Elections

- [Cover Report](#)

3. Declaration of Pecuniary Interest

4. Recognition – Departing Board Members

- a. Paul Johnston, Provincial Appointee
- b. David Marshall, Provincial Appointee

5. Adoption of the Agenda

6. Adoption of Regular Minutes

6.1. December 17, 2025

- [Cover Report](#)
- a. [Minutes, Dec. 17, 2025](#)

7. Business Arising

8. Medical Officer of Health Update

9. Reports

9.1. Presentation: Strategic Plan Progress and Workplace Culture Update

- [Cover Report](#)
- a. [Presentation](#)

9.2. Committee Appointments

- [Cover Report](#)

9.3. Meeting Schedule and Honourarium

- [Cover Report](#)

10. Consent Items

Board Members: Please identify which consent items in the following section you wish to consider separately from and advise the Chair when requested. Any items that are not pulled will be passed with one motion.

10.1. Correspondence for Information

- [Cover Report](#)
 - a. [alPHa email – Winter Symposium](#)
 - b. [alPHa email – AGM and Conference](#)
 - c. [alPHa email – Pre-Budget Submission](#)

11. New Business

12. In-Camera Session

The Board will proceed in camera to discuss two items item in accordance with the Municipal Act, 2001, Section 239(2):

(d), Labour relations or employee negotiations;

(i) a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

13. Motions From In Camera Session

14. Date of Next Meeting

Wednesday, February, 18, 2026 - 4:00 p.m. – 6:30 p.m.
LPH Peterborough Office, 185 King Street, Peterborough

15. Adjournment

LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Election of Chair and Vice Chair
DATE:	January 21, 2026
PREPARED BY:	Alida Gorizzan, Executive Assistant
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

That the Board of Health for Lakelands Public Health approve the election of the following members for leadership positions for 2026:

- Deputy Mayor Ron Black, Chair
- Councillor Cecil Ryall, Vice Chair

BACKGROUND

A poll conducted in October 2025 identified two expressions of interest for the Chair role, however, one was later withdrawn leaving the leadership structure unchanged based on responses. The recommendation is that these members be acclaimed and continue in their current roles for 2026.

LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Meeting Minutes for Approval
DATE:	January 21, 2026
PREPARED BY:	Alida Gorizzan, Executive Assistant
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

That the Board of Health for Lakelands Public Health approve meeting minutes for December 17, 2025.

ATTACHMENTS

- a. [Draft Minutes, Dec. 17/25](#)

**Board of Health for
Lakelands Public Health
DRAFT MEETING MINUTES
Wednesday, December 17, 2025, 5:00 – 7:30 p.m.
Port Hope Office, Meeting Rooms 1/2/3
200 Rose Glen Road, Port Hope ON**

In Attendance:

Board Members:

Deputy Mayor Ron Black, Chair
Warden Bonnie Clark
Mayor Olena Hankivsky
Mr. Paul Johnston (virtual, joined at 5:20 p.m.)
Councillor Dan Joyce
Councillor Nodin Knott (virtual)
Councillor Joy Lachica
Mayor John Logel
Dr. Ramesh Makhija (virtual)
Mr. David Marshall (virtual)
Mr. Dan Moloney (virtual)
Councillor Tracy Richardson
Councillor Keith Riel (virtual)
Councillor Cecil Ryall (virtual)
Dr. Hans Stelzer (virtual)
Councillor Kathryn Wilson (virtual)

Staff:

Dr. Thomas Piggott, Acting Medical Officer of Health & Chief Executive Officer (virtual)
Dr. Natalie Bocking, Acting Deputy Medical Officer of Health
Ms. Alida Gorizzan, Executive Assistant (Recorder)
Ms. Michelle McWalters, Executive Assistant

1. Call to Order and Land Acknowledgement

Deputy Mayor Black, Chair, called the meeting to order at 5:14 p.m.

2. Declaration of Pecuniary Interest

There were no declarations of conflict of interest.

3. Adoption of the Agenda

MOTION:

That the agenda be approved as circulated.

Moved: Warden Clark

Seconded: Mayor Logel

Motion carried. (2025-118)

4. Adoption of Regular Minutes

4.1. November 20, 2025

That the Board of Health for Lakelands Public Health approve meeting minutes for November 20, 2025.

Moved: Councillor Lachica

Seconded: Councillor Richardson

Motion carried. (2025-119)

5. Business Arising

5.1. Executive Working Group

MOTION:

That the Board of Health for Lakelands Public Health approve the following:

- By-Law #5 – Duties of Officers and Management of the Board (revised).

Moved: Warden Clark

Seconded: Mayor Hankivsky

Motion carried. (2025-120)

6. Medical Officer of Health Update

That the Board of Health for Lakelands Public Health receive the oral report, Medical Officer of Health Update, for information.

Moved: Mayor Logel

Seconded: Mayor Hankivsky

Motion carried. (2025-121)

7. Reports

7.1. Staff Report: Wastewater Surveillance 2026

Dr. Piggott welcomed the following individuals who joined virtually to speak to this item:

- Ms. Carolyn Pigeau, Epidemiologist, Lakelands Public Health
- Mr. Matthew Harnden, DNA Lab Technician/Comp. Programmer, Trent University

MOTION:

That the Board of Health for Lakelands Public Health receive the staff report, Wastewater Surveillance 2026, for information.

Moved: Councillor Richardson

Seconded: Warden Clark

Motion carried. (2025-122)

8. Consent Items

MOTION:

That the following items be passed as part of the Consent Agenda: 8.1a,b; 8.2.

Moved: Mr. Moloney

Seconded: Dr. Stelzer

Motion carried. (2025-123)

MOTION (8.1):

That the Board of Health for Lakelands Public Health receive the following correspondence for information:

- a. LPH Letter to GE Vernova dated November 26, 2025, regarding demolition plans for the GE Peterborough site.
- b. Memo from the Chief Medical Officer of Health dated December 9, 2025, regarding a delay in the release of the final revised Ontario Public Health Standards.

Moved: Mr. Moloney

Seconded: Dr. Stelzer

Motion carried. (2025-123)

MOTION (8.2):

That the Board of Health for Lakelands Public Health receive Indigenous Health Advisory Circle (IHAC) minutes from its meeting held on September 12, 2025, for information.

Moved: Mr. Moloney

Seconded: Dr. Stelzer

Motion carried. (2025-123)

9. New Business

10. In-Camera Session

11. Motions From In Camera Session

12. Date of Next Meeting

Wednesday, January 21, 2026 - 4:00 p.m. – 6:30 p.m.

Virtual

13. Adjournment

MOTION:

That the meeting be adjourned at 5:53 p.m.

Moved: Dr. Makhija

Seconded: Councillor Ryall

Motion carried. (2025-124)

LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Presentation: Strategic Plan Progress and Workplace Culture Update
DATE:	January 21, 2026
PREPARED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

That the Board of Health for Lakelands Public Health receive the following presentation for information:

- Title: Strategic Plan Progress and Workplace Culture Update
- Presenter: Dr. Thomas Piggott, Medical Officer of Health & CEO

BACKGROUND

The Board of Health discussed the strategic planning process at its October 2025 retreat. Staff will continue to bring regular updates to the Board throughout 2026, with the goal of bringing a finalized Strategic Plan forward for Board approval by the end of the year.

As a reminder, Arising Collective has been engaged as the consulting partner leading this work on behalf of the Board of Health. This is a multi-phase project which includes the following components:

- Phase 1: Staff Engagement and Culture Plan
- Phase 2: External Engagement
- Phase 3: Prioritization and Finalization of Strategic Plan

ATTACHMENTS

[a. Presentation](#)



Lakelands
Public Health

Lakelands Public Health Strategic Planning *Overview of Phases 1&2*

Overall LPH Strategic Planning Process

Fall 2025

PHASE 1: Internal Engagement and Culture Planning

Objectives: Develop cultural vision and identify strategies to build a unified team culture. Develop proposed organizational values.

Deliverable: Workplace Culture Plan

Activities:

- Document review
- Initial Reflection & Visioning sessions
- Key Informant Interviews
- Staff Engagement Sessions
- Plan Development
- Plan Validation

Winter/Spring 2026

PHASE 2: External Community Engagement

Objectives: Gather information from partners, First Nations, and the broader public

Deliverable: Community Engagement Report

Activities:

- Focus group sessions
- Townhalls
- Interviews
- Survey

Summer/Fall 2026

PHASE 3: Strategic Priority Setting

Objectives: Develop Strategic Plan to guide the work of LPH.

Deliverable: Multi-year Strategic Plan with updated mission, vision and values

Activities:

- Environmental Scan
- Synthesis of previous internal and external engagement
- Additional engagement as needed
- Assess future state and results of program harmonization
- Develop new strategic directions

Phase 1 Internal Engagement

Workplace Culture Planning

Goals of Phase 1 Engagement

- Engage staff through multiple engagement methodologies to build consensus on a shared cultural vision and strategies to build a unified workplace culture at LPH
- Develop proposed values for LPH, to be refined through further phases of strategic planning
- Work with SLT to develop a Workplace Culture Plan and corresponding actions

Engagement Activities

- Focus Group Sessions
- Interviews
- Surveys
- Validation activities

Outputs

- Phase 1 Engagement Report
- Staff Validation Activity Report
- Workplace Culture Plan
- Action Plan

Phase 1 Internal Engagement Participation

A total of **198 staff members** participated in the internal engagement process:

- 116 front-line staff in 10 in-person site specific focus group sessions
- 59 front-line staff in 6 cross-organization virtual focus group sessions
- 23 management in 2 virtual focus-group sessions
- 9 members of the SLT team in key informant interviews

In addition, focus group participants were given the opportunity to provide anonymous feedback through online post-focus group session surveys:

- 35 responses were received in response to the staff survey
- 7 responses were received in response to the management only survey

Additional engagement as part of this Phase 1 has included:

- Project Kick-off meeting with the SLT
- Project Kick-off meeting with the Management Team
- Reflection and Visioning Session with the Board of Health and SLT
- Participation in ASIS to share information about the process
- Presentation of Engagement findings and validation exercise – Staff Meeting November
- Multiple SLT planning meetings to develop the Workplace Culture Plan

Phase 1 Internal Engagement Findings

Overall:

- There is genuine care for the organization and commitment to LPHs public health mission.
- There was consistency of themes across different groups and geographic locations lending credibility to the findings and suggesting these are **shared organizational experiences rather than isolated perspectives**.

Themes from Engagement:

- **Significant strengths:** staff commitment to our work, team level collaboration, supportive management, and adaptability and resilience through the merger;
- **Challenges:** erosion of trust, leadership team perceived as not functioning cohesively, and management needing greater capacity to effectively support their teams, need for clearer communications, roles and scope of authority, desire for more authentic engagement and follow-through, challenges with change management and merger timing;
- **Values:** Strong alignment with legacy organizational values, while surfacing expanded ones;
- **Workplace Culture:** Opportunities to build a unified culture leveraging strengths, strengthening team effectiveness, clarifying roles and decision-making authority, strengthening communications and authentic engagement, and empowering staff.

Phase 1 Internal Engagement

Workplace Culture Plan

Workplace Culture We Want to Create

We are working together towards a Lakelands Public Health that is a *trusted, community-centered* public health organization, where our team have the conditions to be *valued, supported, engaged, physically and psychologically safe*, and *empowered* to do their best work in service of the diverse communities we serve across the region.

Values

Organizational values to be further defined and refined through Phases 2 & 3 of Strategic Planning

- Advocacy
- Collaboration
- Excellence
- Integrity
- Respect

Health Equity as a Core Mandate. Informing the approach through which LPH approaches all aspects of its work.

Workplace Culture Plan

Workplace Culture Plan Strategies:

We are now working on an **Action Plan**, this will include specific activities and monitoring in 3 interconnected Domains:

Leadership, Structure and Accountability. Setting the tone and structure for the organization

Connections and Collaboration. Building one unified culture across the organization

Healthy and Thriving Staff. Creating the conditions for staff to grow personally and professionally



Phase 2 External Engagement

Goals of Phase 2 Engagement

- Inform about changes happening at LPH
- Gather insights and input into the vision and mission of LPH
- Uncover opportunities and focus areas that are important for LPH to consider as part of the Strategic Plan

Engagement Activities

- Focus Group Sessions
- Interviews
- Townhalls
- Public Communications Campaign & Survey

Target Groups

- Partner Organizations
- Tables / Working Groups
- Indigenous / First Nations
- Broader Public

Timing

March through
to June 2026

Phase 2 External Engagement

Phase 2 Questions to Consider

- How can we best engage community partners and the broader public? Do you have suggestions about who needs to be included in this process?
- How can we elevate discussions to focus on the long-term health of communities?

Needed Support from the Board of Health

- Be ambassadors of this work and encourage constituents to participate in the process
- Speak with constituents, including partner organizations and other elected municipal representatives
- Attend Townhall sessions



Lakelands
Public Health

Questions?



LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Committee Appointments
DATE:	January 21, 2026
PREPARED BY:	Alida Gorizzan, Executive Assistant
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

That the Board of Health for Lakelands Public Health confirm appointments to its Committees for 2026 as follows:

Indigenous Health Advisory Circle

Board Members

- Mayor John Logel
- Councillor Joy Lachica
- Councillor Kathryn Wilson
- Councillor Nodin Knott

Community Members:

- Ashley Safar, Peterborough Community Health Centre
- Courtney Taylor, Peterborough Regional Health Centre
- David Newhouse, Urban Indigenous Community Representative
- Elizabeth Stone, Urban Indigenous Community Representative
- Representative - Alderville First Nation (Julie Bothwell)
- Representative Nijikiwendidaa Anishnaabekwewag Services Circle (Cheyanne Fisher)
- Representative - Nogojiwanong Friendship Centre (Lori Flynn)
- Representative - Lovesick Lake Native Women's Association (Rebecca Watts)

Stewardship Committee

Board Members:

- Councillor Cecil Ryall
- Mr. Dan Moloney
- Councillor Kathryn Wilson
- Councillor Keith Riel
- Councillor Tracy Richardson

BACKGROUND

Board members were polled for interest in serving on Board of Health (BOH) Committees in October 2025. The Executive Working Group reviewed the results and proposed the recommended membership noted above. For reference, composition according to Committee Terms of Reference is:

- Indigenous Health Advisory Circle (IHAC): Minimum of three Board Members in addition to the Chair (ex-officio member). Board members appointed through Section 50 Agreements with the BOH will be prioritized.
- Stewardship: Minimum of four Board members with at least 50% of the membership consisting of local funding partner representatives, in addition to the Chair of the Board who is an ex-officio member.

With respect to community members appointed to IHAC, the Circle met last on December 12, 2025. At that meeting, the Circle requested that the individuals noted above be appointed to IHAC in 2026. A few items of note:

- Representation for agencies may change from time to time, appointments are extended to the organization or First Nation (i.e., Alderville) to allow for flexibility without requiring reapproval should personnel changes occur.
- The representative from Peterborough Regional Health Centre is the newly hired Indigenous Program Navigator for the hospital; Ms. Taylor attended her first meeting as a guest this past December.

LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Meeting Schedule and Honourarium
DATE:	January 21, 2026
PREPARED BY:	Alida Gorizzan, Executive Assistant
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

MOTION #1:

That the Board of Health for Lakelands Public Health approve the following meeting schedule for 2026:

- January 21, 2026 - 4pm (Virtual)
- February 18, 2026 - 4pm (LPH Peterborough Office)
- April 15, 2026 - 4pm (LPH Port Hope Office)
- May 20, 2026 - 4pm (LPH Lindsay Office)
- June 17, 2026 - 4pm (Curve Lake First Nation, Meeting Space TBD)
- September 16, 2026 - 4pm (LPH Peterborough Office)
- October 21, 2026 - 4pm (LPH Port Hope Office)
- November 18, 2026 - 4pm (LPH Lindsay Office)

MOTION #2:

That the Board of Health for Lakelands Public Health approve a remuneration amount of \$100.00 per meeting for 2026.

BACKGROUND

As per Board By-Law #3 (att. A), the Board must confirm its meeting schedule and honourarium at the first meeting of the year. As per the policy (att. B), must align with municipal remuneration rates, specifically, per the *Health Protection and Promotion Act*, it “shall not exceed the highest rate of remuneration of a member of a standing committee of a municipality within the health unit”. There has been no change to municipal remuneration rates so this amount remains unchanged from 2025.

ATTACHMENTS

- a. [By-Law #3 - Calling of and Proceedings at Meetings](#)
- b. [Remuneration of Board Members](#)

LAKELANDS PUBLIC HEALTH
BOARD OF HEALTH

TITLE:	Correspondence for Information
DATE:	January 21, 2026
PREPARED BY:	Alida Gorizzan, Executive Assistant
APPROVED BY:	Dr. Thomas Piggott, Medical Officer of Health & CEO

PROPOSED RECOMMENDATIONS

That the Board of Health for Lakelands Public Health receive the following correspondence for information:

- a. Association of Local Public Health Agencies (alPHa) email dated January 14, 2026, regarding registration for the 2026 Winter Symposium.*
- b. alPHa email dated January 15, 2026, regarding the June 2026 Annual General Meeting and Conference.*
- c. alPHa email dated January 15, 2026, regarding a Pre-Budget Submission and New Public Health Matters Infographic - A Strong Economy Supported By Healthy Communities.

***Board Members: Please send your expressions of interest for these events to Alida Gorizzan by Monday, January 26. Early hotel bookings will be required for the June conference.**

ATTACHMENTS

- a. [alPHa email – Winter Symposium](#)
- b. [alPHa email – AGM and Conference](#)
- c. [alPHa email – Pre-Budget Submission](#)

From: allhealthunits on behalf of alPHA communications <communications@alphaweb.org>
Sent: Wednesday, January 14, 2026 12:08 PM
To: 'All Health Units'
Cc: Board
Subject: [allhealthunits] Registration Now Open: 2026 alPHA Winter Symposium & Workshop | February 11-13

ATTENTION:

All Board of Health Members

All Medical Officers of Health and Associate Medical Officers of Health

All Senior Public Health Directors & Managers

Dear alPHA Members,

Registration is now open for the **online [Winter Symposium and Workshops](#)**, that are taking place February 11-13, 2026! This year's program will address a range of timely and critical issues for public health leadership, featuring expert speakers, practical insights, and opportunities for discussion and engagement.

Winter Symposium

Friday, February 13 | 8:30 a.m. – 4:30 p.m.

The Symposium will feature an engaging lineup of speakers and topics, including:

- **Risk Communication Essentials: Top 10 Tips for Public Health Professionals**
Ron Brecher and Trevor Smith Diggins, Risk Partners
- **Update from Public Health Ontario (PHO)**
Dr. Samir Patel, Vice President and Chief, Microbiology and Laboratory Services, PHO; Dr. JinHee Kim, Physician Lead, Environmental and Occupational Health, PHO, and Catharine Chambers, Applied Public Health Science Specialist, Communicable Disease Control, PHO
- **alPHA Update**
Dr. Hsiu-Li Wang, Chair, Board of Directors, alPHA
- **On the Front Lines with the Affiliates**
Carolyn Doris, Ontario Dietitians in Public Health; Paul Sharma, Ontario Association of Public Health Dentistry; Caitlyn Paget, Association of Public Health Epidemiologists in Ontario, and Shannon Robinson, Health Promotion Ontario
- **Legally Speaking: alPHA's Legal Counsel in Conversation with Members**
James LeNoury, Principal, LeNoury Law and Legal Counsel, alPHA
- **Association of Municipalities of Ontario (AMO) Update**
Karen Nesbitt, Director, Policy and Government Relations, AMO; Alicia Neufeld, Senior Manager, Policy, AMO, and Daniela Spagnuolo, Policy Advisor, AMO

Additional speakers will be announced—please watch your inbox for [program](#) updates.

Workshops and Special Session

Wednesday, February 11 | 12:00 p.m. – 1:30 p.m.

Sleepless in Ontario

Speaker: Sabine Matheson, Principal, StrategyCorp

The political landscape for local public health continues to grow more complex and volatile, particularly as municipal elections approach in 2026. This session will explore the current public policy climate and key political issues impacting public health agencies and Boards of Health. Participants may submit questions in advance or during the symposium.

Please send advance questions to communications@alphaweb.org by **February 6**.

Wednesday, February 11 | 2:00 p.m. – 4:00 p.m.

Workshop (Title to be Confirmed): Canadian Centre for Substance Use and Addiction (CCSA)

Speaker: Dr. Alexander Caudarella

Join CCSA for a dedicated workshop focused on improving the lives of people in Canada who use substances, while supporting safer communities for all. Additional details will be shared as they become available.

Thursday, February 12 | 2:00 p.m. – 4:00 p.m.

The Secret to Sustainability

Claudia Valle, Program Director and Lead Facilitator, Leaders for Leaders

This interactive workshop reframes sustainability away from “doing less” and toward making intentional choices over time. Participants will explore practical approaches to protecting their energy, setting boundaries, and continuing to lead effectively without burnout.

Registration information:

- **Registration is available to alPHA members only** and the cost is \$399+HST and is inclusive of the symposium and workshops. You only need to register once for the symposium to attend it and the workshops and special session.
- **As an important reminder, badge sharing is not permitted, and one registration equals one Member who can participate. This is a vital way to ensure all attendees have paid and are supporting alPHA in doing so. Participants found to be badge sharing will be removed from the session(s).**
- **Cancellations are subject to a \$50 processing fee and are permitted until February 6, 2026. No refunds will be issued after that date.**
- COMOH Section Emeritus and PHPMR registration rates are only for doctors who are retired from the workforce or for public health residents.
- You do not need to create an account on the alPHA website to register for the alPHA Winter Symposium and Workshops.
- Payment is via credit card or Electronic Fund Transfer.

If you have any questions regarding these events, please contact Melanie Dziengo at: info@alphaweb.org.

alPHA would like to thank [Region of Waterloo Public Health](#) for being this year’s Winter Symposium co-host. A shoutout also goes to [Eastern Ontario Health Unit](#) and the [Dalla Lana School of Public Health](#) for their event support.

Take Care,
Loretta

From: allhealthunits on behalf of alPHa communications
Sent: Thursday, January 15, 2026 11:26 AM
To: 'All Health Units'
Cc: Board
Subject: [allhealthunits] Save the Date! alPHa AGM & Conference | June 8–10, Toronto

ATTENTION ALL:

Boards of Health Section Members

Council of Ontario Medical Officers of Health Section Members

Affiliates (Senior Public Health Directors & Managers)

Hello everyone,

Don't forget to save the date for the alPHa Annual General Meeting and Conference, taking place in-person at the Radisson Blu Toronto Downtown, from June 8–10. Yes, actual humans, actual handshakes, and actual tea/coffee ☕.

Accommodation update:

Our room block at the Radisson Blu—and two extensions—has officially sold out. We have secured additional rooms at the Radisson Blu at a higher rate. While these are above the original conference rate, these are still more affordable than the standard room price at the hotel.

Good news continues! 🎉

alPHa has also secured a room block at the Union Hotel, located a 6-minute drive or 16-minute walk from the Radisson Blu. Booking is simple — just click the [link](#) (no booking codes required). And if you stay there, we highly recommend checking out their restaurant, [Humble Donkey](#) — because who doesn't love a donkey?!

Alternative accommodation options include:

- [George Brown Polytechnique](#) (formerly George Brown College): Modern high-rise accommodations overlooking the Canary District, offering spacious, fully furnished two-bedroom suites. Conveniently located near the Distillery District and St. Lawrence Market, with easy access via public transit, taxi, or ride share.
- [Fairmont Royal York](#): Many Members have access to association discounts—definitely worth checking to secure the best rate.
- [One King West Hotel & Residences](#)
- [Airbnb](#), [Vrbo](#), and other home-sharing platforms

We strongly encourage you to book your accommodations as soon as possible, as hotel availability in Toronto is expected to be very limited during the conference dates. (Toronto has plans... including the impending FIFA World Cup! 🏆)

Finally, conference registration will open at the usual time this spring — so stay tuned! We're already lining up an exciting mix of speakers and topics, and while you're marking calendars, don't forget to register for the [alPHa Winter Symposium](#), being held February 11-13, 2026!

We look forward to seeing you in Toronto.

From: allhealthunits on behalf of alPHa communications

Sent: Thursday, January 15, 2026 3:15 PM

To: 'All Health Units'

Cc: Board

Subject: [allhealthunits] alPHa Pre-Budget Submission and New Public Health Matters Infographic
- A Strong Economy Supported By Healthy Communities

ATTENTION ALL:

Boards of Health Section Members

Council of Ontario Medical Officers of Health Section Members

Affiliates (Senior Public Health Directors & Managers)

Dear alPHa Members,

The Association of Local Public Health Agencies (alPHa) is pleased to share our latest Pre-Budget Submission, along with our latest infographic, [Public Health Matters – A Strong Economy Supported By Healthy Communities](#). This infographic is a communications tool that highlights how a healthy population is more productive, reduces health-care costs, and drives long-term prosperity. This resource is included in our budget submission, and we encourage Members to use it in meetings with local decision-makers, stakeholders, and community partners to ask for their support for the goals and objectives of public health.

alPHa's 2026 Pre-Budget Submission was submitted earlier today to the Minister of Finance, the Hon. Peter Bethlenfalvy. It has also been [posted on the alPHa website](#) and is attached for your reference. As a publicly accessible document, Members are encouraged to draw on it when preparing their submissions and for sharing with local decision-makers. The remarks delivered by alPHa's Chair, Dr. Hsiu-Li Wang, at the Ministry of Finance's Pre-Budget Consultations on Wednesday, January 14, are appended to this document. We would like to thank Dr. Wang for representing alPHa and for highlighting key local public health issues at this important session.

As local public health leaders, your engagement is vital. We encourage you to use and distribute these resources widely. We also encourage you to submit your ideas by visiting www.ontario.ca/budgetconsultations. Written submissions are being accepted until January 30, 2026. If you encounter any difficulties or have any questions, please contact the Ministry of Finance at MOFconsultations@ontario.ca.

Take Care,

Loretta